# Design and Development of Attribute Dependency Analysis Tool for Concurrent Engineering

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#### **ABSTRACT**

Management of the Product Introduction (PI) process for a large / complex product involves management at various levels of hierarchy and requires the co-operation of groups of people from different disciplines, often distributed in different geographical locations. The product introduction project is a process of gradually building up the right information and linking up the activities with required skills so that the project can meet its targets. Effective communication is one of the prerequisites for successful control of the PI process. Providing appropriate process / product information to the project groups as soon as it is available will allow them to get an early start in activities that are critical to a successful product release. The pursuit of reduced product development cycle time is likely to be sufficiently important to make communication acceleration an important information processing function. In order to accelerate the communication of information among activities, it is necessary to identify the dependencies among input information and output information classes / attributes of activities. Also, if the impact of change in an attribute value on its dependent attributes is known then the management and control of overall Product Introduction Process would be better. This paper is concerned with studying the process management techniques, analysing dependencies among the information, identifying the concepts to represent the dependencies, algorithm to identify the impact of change in a dependent attribute value when the source attribute value changes.

### **Keywords**

Concurrent Engineering, Communication Acceleration, Attribute Dependency.

#### 1. INTRODUCTION

Through the process of product introduction, ideas and needs are converted to the information from which technical systems and products can be made [14], [15], [8]. To be successful, a new product must offer customers with better functionality, in comparison with other existing products. The product introduction is characterised as "the process of devising artefacts to attain goals i.e. product functionalities". While companies may have different names for the phases of their product introduction process, they usually map into five stages: idea validation, conceptual design, specification and design, prototype production and testing, and manufacturing ramp-up [16], [6]. Coordination or management is central to product introduction. Coordination is the process by which individual efforts in an environment are exerted towards achieving a set of goals [13]. It refers to how each participant's task can be managed so that it integrates well with the results of others. Central to coordination is the ability to manage the processes and the individual members. Without effective coordination, work can be duplicated, decisions can be made with incorrect information leading to sub-optimal decisions, and conflicts can remain hidden, allowing cost to rise, quality to fall and time to be lost [13], [5].

#### 2. CONCURRENT ENGINEERING

In order to introduce high-quality, low-cost products quickly, now a days, concurrent engineering technique is practised by industry. Concurrent Engineering (CE) has been loosely used to mean a host of different things. Both 'concurrent' and 'simultaneous' have the meaning 'happen at the same time', but the word 'concurrent' has the additional meaning 'agreeing; co-operating' [12]. Concurrent Engineering, with its emphasis on product teams made up of individuals from different departments and even different companies, and parallel working on processes that were previously carried out in series aims to overcome the disadvantages of the traditional method. Concurrent Engineering focus on the early stages of conceptual design and coordination of parallel, emphasizing of the integration function and process, in the optimization and reorganization of the product development process experts groups from, multi-disciplinary, multi-domain work together so as to solve the relevant issues such as the process of restructuring, digital product definition, product development teams and collaborative working environments [18].

In this competitive environment, industry or organization should use a flexible, adaptive and responsive approach. For this, it has some useful enabling technologies and physical tools. Among these, concurrent engineering is a systematic approach to the integrated, concurrent design of product and their related processes, including manufacturing and support. This approach encourages the developers to consider interactively all elements of the product's development process from the design through to the disposal, including customer requirements, product quality, manufacturing costs and production time [11]. Concurrent Engineering, with its emphasis on product teams made up of individuals from different departments and even different companies, and parallel working on processes that were previously carried out in series aims to overcome the disadvantages of the traditional method. Its purpose is to deliver the product in the shortest time possible and at the highest quality level [2]. Concurrency is presented in three respects. At the highest level, different domains work on different perspectives of the product introduction process in parallel, if at all possible. Furthermore, several parts or components going into the final product may be worked on simultaneously; this is the second aspect of concurrency. And finally, within one domain, a group of designers guided by the group leader may be working on several different analyses of alternatives [4].

Process

Activities
Controls

CE

People

Systems

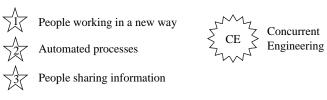


Fig 1: A Structure of Concurrent Engineering [1], [6]

Concurrent engineering involves the integration of people, systems and information into a responsive, efficient system [3]. It involves the integration of process, people and systems (Fig. 1) [1], [6].

# 3. COMMUNICATION ACCELARATION

Data is created by an activity to be used by someone else. Once created, it should be moved on, it should flow to the activity that is going to use it [17]. Providing appropriate product design information to the project groups as soon as it is available will allow them to get an early start in activities that are critical to a successful product release. The pursuit of reduced product development cycle time is likely to be sufficiently important to make communication acceleration an important information processing function [16]. An algorithm to find who should be alerted when the output data of an activity becomes available uses two types of dependencies among activities; there are two types of dependencies among activities defined in this work:- direct dependency and indirect dependency [6].

Direct dependency: - Activity Y is directly dependent on activity X when there is at least one class or attribute that is an output from X and is also an input to Y (Fig. 3).

Indirect dependency:- Activity Y is indirectly dependent on activity X, when there is at least one information class 'C' or attribute 'A' that is an output from X, and there is an attribute of the input of Y that can be derived from 'C' or 'A' (Fig. 4).

### 4. INFORMATION FLOW

The timing of access to information is particularly critical to a project's success because it can directly affect the cycle time to introduce a new product. Providing appropriate product design information to the project team as soon as it is available will allow them to get an early start in activities that are critical to a successful product release. The pursuit of reduced product development cycle time is likely to be

sufficiently important to make communication acceleration an important information processing function [16].

Existing process networks include a lot of information, but what is missing is the organisational influence, or how, where and what information is generated and how, where, what and to whom information has to be sent across organisational boundaries. The information chain is a network of potential input and output through the PI process chain where the PI process chain is composed of a hierarchy of projects with activity networks. It would be necessary to analyse the relationships such as input and output between the activity and the information associated (used and/or generated by) with the activities. Thus, "information" is one of the crucial elements for managing the PI process, and the flow of information would need to be managed for the PI process to be effective [6].

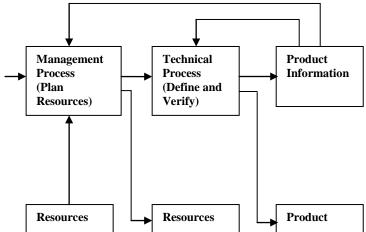


Fig 2: Relationship between Management Process and Technical Process [6]

Executing the product introduction process involves linking two different, though not disjoints, processes along the various stages of the project's life cycle. They are the technical processes (e.g. conception, design, prototyping, testing) and the managerial processes (e.g. identifying the required skills, identifying the required human resources, workflow management, etc.) as shown in Fig. 2. The managerial process monitors the resources, coordinates the activities of the parties involved, manages the communication and information flow, and supports the technical process via decision making and data management. The technical process creates and shapes the features of the project's outcome (i.e. product) [7], [6]. In case of activities of the type test, depending on the result of the test, the control may go to one of the previous activities at the same hierarchical level or to an activity at the previous level in the same project or to an activity in a different project. Thus, the order of execution of the activities depends on the information that is generated from the activities. In order to find a representation for the activities and the dependencies among them, the relationships between activity and information need to be analysed in detail

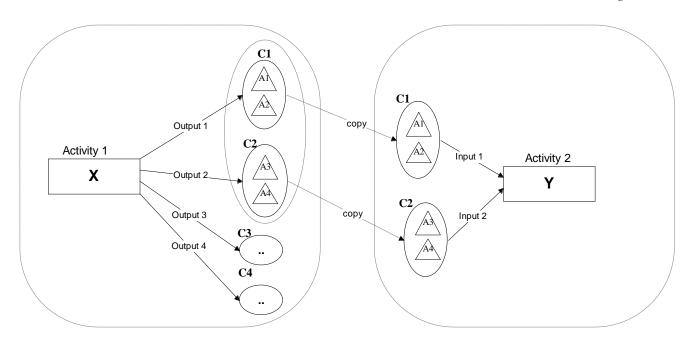


Fig 3: Direct Dependency between Activities (based on class) [6]

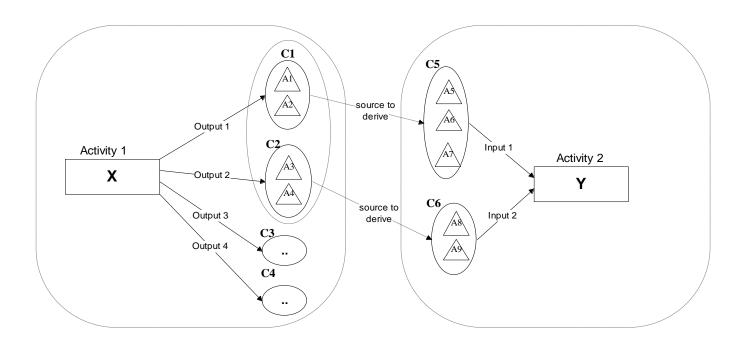


Fig 4: Indirect Dependency between Activities [6]

## 5. ATTRIBUTE DEPENDENCY ANALYSIS TOOL

Procedure Draw\_Arrow\_for\_Precedents (E)

Attribute dependency exists between two attributes if a change in one affects the others i.e if an attribute is dependent on other one. Fig. 5 shows an algorithm to show the dependency between the attributes by drawing arrows between the corresponding attributes. In this algorithm, E represents the destination cell in a worksheet. Cell addressees are segregated and collected in an array S. If the array is empty then the algorithm will exit. For every cell address in the array S, arrow is drawn from destination cell to source cell and the procedure is called recursively till the arrows are drawn for all the formulas in the worksheet.

// E denotes the end or destination cell Step 1: Move to the cell with the address E Step 2: Read the formula from the current cell i.e E Step 3: Destination  $\leftarrow$  E Step 4: Segregate the cell addresses from the formula Step 5: Collect the cell addresses say Cell\_CA<sub>1</sub>, Cell\_CA<sub>2</sub>, Cell\_CA<sub>3</sub>, .... Cell CA<sub>n</sub> as a set S. Step 6: if S is empty then exit Step 7: i **←** 1 Step 8: For every cell address CA<sub>i</sub> in S Step 9: Source CA, Draw an arrow/line from Destination to **Step 10:** source **Step 11:** Call Draw\_Arrow\_for\_Precedents(CA<sub>i</sub>) **Step 12:** i ← i+1 // Consider next cell address in Formula E // Step 13: end

Fig 5: Algorithm for Drawing Arrows for Precedents

Fig. 6 shows an algorithm to clear all the arrows which are drawn between the dependencies attributes. The algorithm starts with counting the number of arrows and assigning to a variable 'n'. All the arrows are selected and deleted inside the loop and the loop continues till all the arrows are deleted.

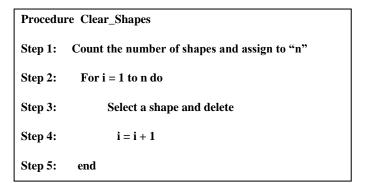


Fig 6: Algorithm to Clear Shapes i.e Arrows

### 6. RESULTS AND DISCUSSIONS

Based on the algorithm shown in fig. 5, 'DrawAllprecedents' macro has been written. In fig. 7, arrows are drawn for precedents cells from the specified formula. For example, in the given excel sheet, three arrows are drawn for the formula G3=E3+D4-F6 since it contains three precedents cells E3, D4 and F6. Hence three arrows will be drawn from the cell G3 to the cells E3, D4 and F6. This shows the dependency among the cells. Likewise, the arrows are drawn for the formula I3=G3\*5. This formula contains one precedent cell, G3. Hence one arrow will be drawn from the cell I3 to G3.

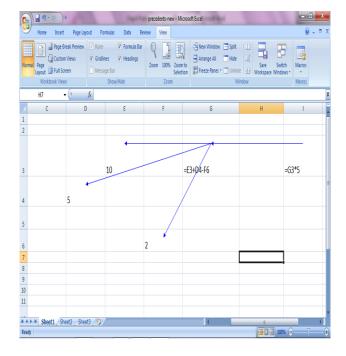


Fig 7: Draw Arrows to all Precedents Cells

The prototype has been tested using two case studies "Design of a Ball-Point Pen" and "Design of a Stapler". A pen contains six parts to enable writing. They are: tip, barrel, cartridge, top, ink and cap [9].

Parts and costs of a ball-point pen are shown in table 1. The total cost of the pen is 139.42. As it can be seen from the table 1, the cost of the barrel is higher compared to all other parts. A workbook has been created using the values / costs of the parts of the pen. Fig. 8 shows an excel sheet with the values specified in table 1 and the dependencies among the costs of the parts are represented using arrows.

Table 1. Parts and Costs of a Ball-Point Pen [10]

Number	Parts	Cost (in Rupees)
1	Tip	32.92
2	Barrel	65.86
3	Cartridge	18.94
4	Тор	12.35
5	Ink	8.23
6	Cap	0.82
	Total	139.12

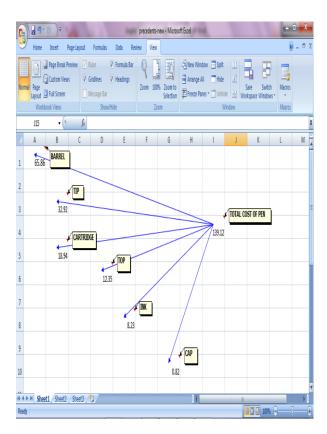


Fig 8: Dependencies among the Parts of 'Ball-point pen'

Table 2. Parts and Costs of Value Engineered Stapler [9]

Number	Parts	Cost (in Rupees)
1	Тор	23.23
2	Base	29.03
3	Staple Support	26.54
4	Leaf Spring	21.57
5	Block	4.14
6	Spring Guide	16.59
7	Spring	6.63
8	Pin	2.48
	Assembling	12.44
	Total	142.70

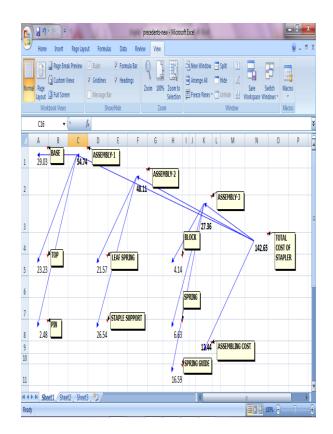


Fig 9: Dependencies among the 'Stapler' parts and their Costs

Table 2 shows parts of the 'stapler' and their costs. The total cost of the 'stapler' is 142.70 including the cost to assemble the 'stapler'. Fig. 9 shows the dependencies among the cost of parts of a 'stapler'. At column A the costs of 'base', 'top' and 'pin' are specified as per the rate given in the table 2. These three parts are assembled to 'Assembly-1'. The cost of 'Leaf spring' and 'Staple support' are given in column D and assembled to 'Assembly-2' in column F. The third assembly consists of the cost of 'Block', 'Spring' and 'Spring guide'. The total cost of the stapler is represented in column N and it is calculated by adding 'Assembly-1', 'Assembly-2', 'Assembly-3' and assembling process cost.

# 7. CONCLUSION AND FURTHER WORK

Product Introduction process involves evolution of product design and product data. Concurrent engineering is practiced in industries to reduce product introduction time. Concurrent engineering involves team working and hence demands continuous exchange of information at various levels of completeness of information. In order to accelerate the communication of information among activities, it is necessary to identify the dependencies among input information and output information classes / attributes of activities. In case of derived attributes, it would be necessary to store the method for derivation; the derivation method may be a formula or rule. In this paper, the dependencies among the attributes are done by using formula. Further work can be done by specifying rules.

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